Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

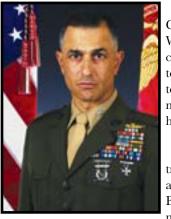
The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that challenge. We are here

to celebrate with you their twelve weeks, your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully.

M. J. Palma Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Larade Reviewing Officer



Sergeant Major Vernon E. Derby

UNITED STATES MARINE CORPS

SgtMaj Derby enlisted in the Marine Corps in 1993 and reported to MCRD, Parris Island, SC for recruit training. Following graduation, he reported to Marine Combat Training at Camp Lejeune, North Carolina and Aviation Operations School in Meridian, Mississippi for MOS school. From May

1994 to June 1998, SgtMaj Derby was assigned to MCAS Tustin, CA, and served as an Operations Clerk and Operations Chief with Marine Heavy Helicopter (HMH) Squadrons 361 and 465. As a collateral duty, he also served as an Aerial Gunner/Observer on the CH-53E. SgtMaj Derby completed two Unit Deployment Programs (UDPs) to MCAS Futenma in Okinawa, Japan in 1995 and 1997.

In July of 1998, SgtMaj Derby reported to DI School, MCRD Parris Island, SC, and further served with A Co, 1st Recruit Training Battalion. During his tour he served as a Drill Instructor, Senior Drill Instructor and Series Gunnery Sergeant and was meritoriously promoted to Staff Sergeant in July 2000. Following a successful tour at Parris Island, SgtMaj Derby received orders to MCAS Beaufort, S.C. where he served as the Flight Planning SNCOIC, Airfield Operations Chief, and a C-12 Crew Chief.

In May of 2004 SgtMaj Derby received orders to First Marine Aircraft Wing, G-3, Okinawa Japan where he served as the Current Operations Chief, Ground Training Chief and Assistant Wing Operations Chief. Additional duties included serving as an Inspector for the Commanding Generals Inspection Program. He was promoted to Gunnery Sergeant in October 2004. In June 2007, SgtMaj Derby received orders to report to HMLA/T-303 at Camp Pendleton where he served as the Operations Chief.

Parade Reviewing Officer (cont.)

In January 2008, he was promoted to First Sergeant and reported to Battery I, 3/12, 1st Battalion, 11th Marines where he served as the Battery 1stSgt. In May 2008, he deployed with Battalion Landing Team 2/5 in support of the 15th MEU and again in 2010 to the Kajaki District, Helmand Province, Afghanistan with 1st Battalion, 11th Marines, attached to Regimental Combat Team 2. In May 2011, SgtMaj Derby reported to Marine Corps Recruit Depot, San Diego where he served as Company 1stSgt, Service Company, Headquarters and Service Battalion.

In September 2013, SgtMaj Derby was promoted to his current rank and reported to MCAS Miramar as the Squadron SgtMaj, Marine Aerial Refueler Transport Squadron 352. In November 2015, he transferred to Camp Pendleton and served as the Battalion SgtMaj, Assault Amphibian School Battalion. In February 2018, SgtMaj Derby report to his current assignment as the I MEF Information Group SgtMaj.

SgtMaj Derby has graduated with honors/distinction from the Aviation Operations Specialist Course, Sergeants Course, DI School, SNCO Career Course, and was the honor graduate from the SNCO Advance Course. He holds a Bachelor's degree in Management Studies from the University of Maryland University College and is pursuing his Master's Degree in the Psychology of Leadership Program through Penn State University.

SgtMaj Derby's personal decorations include the Bronze Star Medal, Meritorious Service Medal (Third Award), Navy and Marine Corps Commendation Medal, Navy and Marine Corps Achievement Medal (Fifth Award) and the Combat Action Ribbon.



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.** (EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

> -Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General Ryan P. Heritage Chief of Staff Colonel Daniel R. Kazmier Sergeant Major Sergeant Major Abel T. Leal Parade Reviewing Officer Sergeant Major Vernon E. Derby

RECRUIT TRAINING REGIMENT

Commanding Officer
Executive Officer
Sergeant Major
Regimental Drill Master
Narrator
Colonel M. J. Palma
Lieutenant Colonel C. B. Kroll
Sergeant Major M. R. Chabot
Gunnery Sergeant J. Cruz
Staff Sergeant M. T. Brock

THIRD RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel A. P. Bariletti
Executive Officer Major L. M. Stow
Sergeant Major G. L. Vega
Chaplain Lieutenant Commander B. J. McCreanor
Battalion Drill Master Gunnery Sergeant A. D. Ansley

COMPANY M

Commanding Officer Captain R. L. Schuberg
Company First Sergeant First Sergeant R. L. Broadway

LEAD SERIES

Series Commander Captain T. S. Engel
Chief Drill Instructor Staff Sergeant A. D. Strong

FOLLOW SERIES

Series Commander Captain W. T. Landreth
Chief Drill Instructor Gunnery Sergeant T. E. Hornsby

MARINE BAND SAN DIEGO

Enlisted Conductor Staff Sergeant L. T. Devalder Drum Major Corporal M. Hong

COLOR GUARD

National Color Bearer
Organizational Color Bearer
Rifle Bearer
Rifle Bearer
Sergeant A. M. Evans
Sergeant B. R. Ayerdis
Sergeant J. P. Stanley

PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. A. BATI

DRILL INSTRUCTORS

STAFF SERGEANT R. L. BAJO

STAFF SERGEANT I. J. HART

SERGEANT M. RUBIOVILLEGAS

SERGEANT K. N. PELHAM

PHYSICAL FITNESS TEST

PLATOON

SERGEANT J. E. JEAN

PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT W. M. ZAHORAK

DRILL INSTRUCTORS

STAFF SERGEANT T. E. SEPULVEDA

STAFF SERGEANT D. P. MCGUIGAN

STAFF SERGEANT D. J. SORIA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS R. J. NELSON (300)

Meritorious Promotion *

PRIVATE FIRST CL

INSTRUCTOR: CO

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PFC*

PFC*

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PFC*

PHYSICAL FITNESS TEST	•
PRIVATE FIRST CLASS D. L. REID	(300)

PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. A. VELASOUEZ

DRILL INSTRUCTORS

STAFF SERGEANT E. WILLIAMS

STAFF SERGEANT I. T. HUTCHINS

STAFF SERGEANT J. I. MAGADAN

Meritorious Promotion *

PLATOON HIGH SHOOTER VATE FIRST CLASS D. M. LEONARD (,	PLATOON HONORMAN ANCE CORPORAL R. E. YANEZ	PLATOON HIGH SHOOTER PRIVATE M. C. MILLS (337)		P	PLATOON HONORMAN PRIVATE FIRST CLASS D. G. WEST	
FRUCTOR: CORPORAL T. J. BENEVII	DEZ RECRUI	TED BY: STAFF SERGEANT R. A. FREILEY	IN	INSTRUCTOR: CORPORAL C. D. FYFFE			
J. J. ANDREEN A. J. ASBERY	PVT PFC*	J. C. MACARANAS A. L. MADRIGAL	PFC	O. ABARCAGALLARDO	PFC* PVT	I. K. HUGHES	
A. H. ATTABI	PVT	R. T. MARTIN	PVT	J. J. AGUILARCOVARRUBIAS		M. A. JACOBS	
A. D. BARRAZA	PVT	C. A. MARTINEZ	PVT	A. AGUILERA	PFC PVT	N. J. JAMES	
J. J. BENNETT	PVT	C. M. MCGEHEE	PFC	G. S. ALBA	PFC	A. JIMENEZ	
S. BERNAL	PFC	A. D. MCKERNAN	PVT PVT	M. Z. ALIPIA	PVT	G. A. JIMENEZ	
T. J. BIGHAM	PFC	S. MENDOZA		G. T. ALLEN		B. T. JOHNSON	
A. R. BINION	PVT	N. I. MUNOZ	PVT	V. ALVARENGA JR.	PFC*	R. A. LANCASTER	
R. D. BUCK	PFC	R. J. NELSON	PVT	D. BAILEY	PVT	M. N. LAWSON	
C. CASTRO	PVT	N. S. OFARROW	PVT	T. A. BARKER	PFC	A. G. LOPEZ	
M. A. CRUZ	PVT		PVT	M. BAUTISTA JR.	PVT	S. M. LUKER	
M. A. GROZ B. A. DENNING	PFC	J. E. OLIVOECHEVARRIA C. A. PAZ	PVT	C. J. BOSTICK	PFC	A. MADRIGAL	
	PFC	R. C. PIERSON	PVT	B. D. BROWN	PFC	B. T. MARTIN	
P. DIAZ			PVT	K. L. CANTORNA	PVT	D. J. MCNAMEE	
J. R. DOSCH	PFC	A. J. PIZZO	PFC	R. M. CARRILLO III	PVT	A. MELGOZASALGADO	
R. C. DOWDY	PVT	R. M. PRINDLE	PVT	D. O. CASTLE	PVT	C. W. MELLOTTE	
J. J. FRYE	PFC	S. B. REINOSOMENDEZ	PVT	A. J. CERIOTTI	PVT	M. C. MILLS	
E. A. GAMON	PVT	S. N. RHODES	PVT	N. I. CHACON	PVT	J. T. MONTOYA	
J. J. GARCIA	PVT	R. RODRIGUEZ III	PVT	L. T. COCKMAN	PVT	E. A. MORALESAGUIRRE	
J. B. GARRISON	PVT	C. A. RODRIGUEZ	PVT	P. A. CRUZSOTO	PFC	B. MORENOZAMUDIO	
G. M. GLASKOX	PVT	D. A. ROSATI IV	PFC	S. J. CYR	PVT	T. J. NELSON	
M. A. GOMEZ JR.	PVT	M. M. SALDIVAR	PFC	J. A. DELAGARZA	PVT	K. A. OGLE	
C. N. GOMEZ	PVT	J. M. SANFILIPO	PFC	D. T. DELEONTOWNLEY	PFC	Z. PONCE	
J. GONZALES III	PVT	H. R. SCHMIDT	PVT	M. D. DONELSON	PVT	E. J. PRUITT	
L. A. GONZALEZ	PFC	J. SEBASTIANBENITEZ	PFC	A. ELIZALDE	PVT	H. T. PUGH	
L. D. HAMILTON	PVT	S. K. SHRESTHA	PVT	B. T. FORSYTH	PFC	D. L. REID	
N. R. HERNANDEZ	PFC	M. S. SILVEIRA	PVT	K. J. GALLARDO	PVT	X. C. RICE	
R. HERNANDEZ	PFC	M. L. SINGLETON	PVT	J. M. GARCIA JR.	PVT	L. A. RILEY	
J. D. HERNANDEZPOLANCO	PVT	J. H. SLAY	PFC*	J. G. GASTON	PVT	G. J. RODRIGUEZ	
H. A. HINK	PFC	P. G. SORIA	PFC	A. J. GEORGE	PVT	G. RODRIGUEZ	
A. S. HINOJOSA III	PFC	B. M. SRADER	PFC*	M. P. GILLEY	PFC	V. B. RUIZ	
A. N. HYLER	PVT	R. L. STODDARD	PFC	L. G. GLAZNER	PFC	J. D. SPRINGETT	
A. J. INDELLI	PVT	E. R. STONE	PFC	K. M. GOMEZ	PFC	D. R. STEADMAN	
H. JEANDEDIEU	PFC	L. A. TORRESPADRON	PVT	J. GONZALEZ	PVT	B. S. TRUMP	
J. JIMENEZ	PVT	B. C. TROWBRIDGE	PVT	N. R. GONZALEZ	PFC	N. L. UNDERWOOD	
M. T. JORDAN JR.	PVT	J. C. TURNER	PFC	P. GONZALEZREYES	PFC	M. VACA	
B. S. JUDD	PFC	C. M. VANDERWERKEN	PFC	J. J. GRIFFIN	PFC	R. T. VELA	
D. KIM	PFC	C. J. VANOSTENBRIDGE	PVT	J. R. HEADLEYPORTER	PVT	M. A. VELEZ	
S. D. KITCHEN	PVT	D. A. VICENCIOROMAN	PFC	N. T. HERMANN	PVT	M. A. VICTORIA	
M. S. LAWSON	PVT	K. J. VILLAREAL	PFC	B. A. HERNANDEZ	PFC	M. VILLANUEVA	
P. B. LEDDA	PVT	J. VIVEROS JR.	PFC	J. L. HERREJONGARCIA	PVT	J. R. VILLARREAL	
J. E. LEDET	PVT	A. J. WILLIAMS	PFC	L. E. HERREJONGARCIA	PFC	K. M. VILLEGAS	
D. M. LEONARD	LCPL*	R. E. YANEZ	PVT	M. T. HOOK	PFC	D. G. WEST	
J. M. LEONG	PVT	F. J. ZARZA	PFC	W. HSIEH	PVT	M. R. WOLF	
	torious Promotion	*	110		FVI	**************************************	

PRIVATE FIRST CLASS R. WILLIS JR.(300)

PVT

PLATOON HIGH SHOOTER PLATOON HONORMAN

PRIVATE FIRST CLASS M. S. BARKLEY(335) PRIVATE FIRST CLASS R. WILLIS IR. INSTRUCTOR: CORPORAL M. M. LICANO RECRUITED BY: SERGEANT D. P. GREEN

A. P. LANGLEY

J. E. MODERIE

C. L. MORSE

J. L. MULLEN

C. R. NICKOL

I. PERALES

T. J. ROMUK

Z. P. REYNOLDS

L. A. ROBERSON

I. J. RUBALCABA

R. SAMSOE IV

N. J. SCHAFFER

A. J. SCHULTZ

E. A. SEBRING

A. H. SEBRING

C. S. STRICKLAND

E. A. TENAPEREZ

J. R. THOMPSON

I. S. VONHANDORF

J. R. WARDMENDOZA

C. E. VAZOUEZ

C. R. WATSON

R. WILLIS JR.

S. XIONG

J. H. THEIRING

C. J. SHARPE

J. J. TECHAU

C. M. SANDS

C. I. NAJERAGARCIA

R. E. PAYANRODRIGUEZ

A. E. RUBALESCOBEDO

B. A. LECLAIRE PVT PFC O. A. LICON JR. PVT R. D. LIEVANOS PVT C. LUSTRE PVT C. F. MARTINEZ PVT K. D. MAYO

M. S. BARKLEY PVT O. S. MENDEZ PVT R. MENDOZA B. L. BOLSINGER PVT T. M. MEYERS PVT D. J. MILLER

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S. I. CHAVEZ J. P. COONEY C. K. CORSO I. A. DELACERDA

J. H. EASTMAN R. I. ERICKSON S. ESTRADA JR. A. I. FAULK J. D. FINKBEINER

B. J. FOX A. C. FRANGIPANE III B. A. FREIWALD R. R. GAGNER A. GALLEGOS

D. P. ALBRECHTSEN

J. ALMAGUER JR.

A. G. AMAYA

S. C. ANNESI

C. R. BOGART

J. S. BAISE

J. C. BOYD

J. E. CARMEL

S. X. ALTAMIRANO

A. E. APODACAENCINAS

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PVT

C. GARCIA M. GARCIASUAREZ S. I. GARLAND J. A. GASCA

PVT C. S. GIRARD PVT S. P. GOLDSBERRY PFC G. A. GONZALEZ

PFC C. L. HOLDGRAFER IR. PFC C. W. HORN PFC I. D. HOWELL

PVTB. I. IBARRA C. V. JONES PVT PVT G. L. KAL PVT H. D. KERN

W. D. KERNS PVTPFC T. J. LANGFORD

Meritorious Promotion *

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT C. B. BROWN

DRILL INSTRUCTORS

STAFF SERGEANT T. O. SMITH

SERGEANT N. R. MILONE

PRIVATE FIRST CLASS H. L. BRADLEY(293)

PLATOON HIGH SHOOTER PLATOON HONORMAN

PRIVATE C. A. MARTIN (339) INSTRUCTOR; CORPORAL D. M. ENTRIKIN RECRUITED BY: STAFF SERGEANT D. CLOYD

PVT S. B. LEE B. ACOSTA J. M. ADKINS PVT A. M. LEONARD

I. B. AMONOY N. I. ANDERSON E. G. ANDERSON

J. AVITIA I. T. BERGOVOY M. J. BETANCOURT P. W. BLANKENSHIP H. L. BRADLEY

PVT

PVT

PVT

PVT

PVT

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PFC*

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PFC

PFC

K. A. BREMER D. M. BROWN K. J. BRUCE L. A. CARRANZA S. H. CASTILLO

M. CEN A. CENTENO G. E. CHACON D. J. CHILDERS

I. D. CASTRO

H. D. COOPER W. A. CORTES A. M. CUEVASNUNEZ S. G. DANIELS C. L. DAWES

C. A. DOMINGUEZ M. I. DUENAS M. E. EAKINS

A. J. ENG B. M. EMPERADOR D. T. FERTIG

J. J. FRANKLIN B. P. FRIEL A. GARCIA L. S. GARRETT

J. B. GONZALES

J. HERNANDEZGOMEZ D. A. HILL JR.

S. J. HOWENDOBLER I. IIMENEZ T. J. KERTZ D. A. KUPCHO

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS H. D. STUTZ

G. A. AGUILAR PVT C. A. MARTIN PVT N. S. MCCARTHY PVT

C. I. MCGINNIS PFC J. A. MEDRANO PFC K. F. MEJIA PVT S. MERCADO

R. A. MIRANDAESPINOSA PVT PVTC. A. MOMSEN PVT Z. A. NAVARRO

PVT

PVT

PFC

PFC

PFC

PVT

PFC

PFC

PFC*

PVT

PVT

PVT

PFC

PVT

PVT

PVT

PFC N. M. NAVARRO PFC Z. J. NERI PVT D. NGUYENZAWASKI

K. A. OBRIEN A. C. ORTIZ A. P. ORTIZ

I. PALOMINO A. PEREZ M. J. PHELAN

PFC PVT F. A. PINA PVT N. L. PLANK PFC J. A. ROGERS

PVT E. R. ROZAK PVT T. W. SCHLOSSER PVT C. F. SICHZ PFC

B. R. SIX K. D. SMITH I. G. SPICER

R. M. STOVER H. D. STUTZ R. C. TAYLORJOHNSON A. VASOUEZ

F. U. VERGARAGRACIANO PVTN. VERGITH PFC* W. VITAL III

B. L. VORIS R. S. WALLIS C. I. WATSON S. B. WESTMORELAND

PVTB. W. WHITE PVTC. J. WILEY

Meritorious Promotion *

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT P. GARCIA

DRILL INSTRUCTORS

STAFF SERGEANT R. S. BOEHRINGER

STAFF SERGEANT C. W. BERNHOFT

SERGEANT P. P. PACKER

PHYSICAL FITNESS TEST

PRIVATE A. F. ARREOLA (296)

PLATOON HIGH SHOOTER

PLATOON HONORMAN

PRIVATE FIRST CLASS C. A. NITTLER(335) PRIVATE FIRST CLASS M. G. VALLE INSTRUCTOR: SERGEANT S. W. JUNG RECRUITED BY: STAFF SERGEANT L. MICHAEL

PVT	J. ACEVES	PVT	B. R. LOPEZ
PVT	J. H. ARJON JR.	PFC	C. LUCEROMICHACA
PVT	A. F. ARREOLA	PFC	D. P. MCDANIEL
PVT	B. BENIGNO	PFC	B. L. MCGINNIS
PFC	H. B. BONER	PFC	P. C. MCKINLEY
PFC	R. A. BRADY	PFC	A. T. MERRILL
PVT	W. T. BRAGANZA	PFC*	J. W. MICHALETZ
PFC	C . G. BROWN III	PVT	M. J. MUOIO
PVT	J. M. BUJANDA	PVT	D. W. NIKLAS
PFC	K. B. BURLESON	PFC	C. A. NITTLER
PFC	D. C. CABANTANGAN	PVT	P. T. OLIVA
PVT	M. A. CABRERA	PVT	M. J. ORENDAY
PVT	R. B. CALDWELL	PVT	O. A. OROZCO
PVT	J. J. CAMACHO	PVT	I. M. ORTH
PFC	J. M. CAMPOS	PFC*	E. ORTIZ
PFC	J. B. CAMPUZANO	PFC	P. J. OSBORNE
PFC	E. CASTILLO	PVT	T. M. OWENS
PFC*	A. CEJA	PVT	J. L. PALMER
PVT	A. I. CRUZDURAN	PFC	C. L. PALUCH
PVT	A. J. DEAN	PFC	M. J. PENALARIOS
PFC	R. O. ENCISO	PVT	J. PEREZ
PVT	C. S. ENIS	PFC	J. J. PEREZ
PVT	T. E. ESTORGA	PFC	J. P. POGANY
PVT	K. H. EVERSGERD	PVT	M. S. PULVE
PFC	C. A. FARNSWORTH	PFC	A. G. RAMIREZ
PFC	J. A. FLORESDELACRUZ	PFC*	N. C. RENTSCHLER
PFC	L. W. FOSTER	PVT	J. REYESSALGADO
PVT	P. A. GALL	PFC	G. RIZO
PVT	J. GARDUNO	PVT	L. S. SEIDL
PFC	C. K. GLAZEWSKI	PVT	A. SHOREQUE
PFC	L. G. GODOY	PVT	A. M. SOLIS
PFC	J. A. GOETZ	PVT	S. M. STEINBUCH
PVT	S. M. GOTTSCHALK	PVT	J. D. SYLVESTER
PFC	W. G. GUEVARA	PVT	D. A. TELLO
PFC	T. Q. GUSTAFSON	PFC	B. TETSCH
PFC	B. S. HASKETT	PFC*	R. O. TURNER
PVT	J. A. HERNANDEZMARTINEZ	PVT	V. T. UNICORNO
PVT	M. HIDALGOSOLANO	PFC*	M. G. VALLE
PFC	J. M. ISIORDIA JR.	PVT	M. A. VELASCOCAZESSUS
PVT	S. JIMENEZ	PVT	M. A. WITYCZAK
PFC	C. A. KETTLEMAN	PVT	N. G. WORCESTER
PFC	J. J. LEONALFARO	PVT	R. ZAVALA
PVT	R. R. LOPEZ	PFC	C. S. ZEALAND

Meritorious Promotion

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT C. J. TORRES

DRILL INSTRUCTORS

STAFF SERGEANT M. OROSCO

STAFF SERGEANT E. VELIZ

SERGEANT D. RUIZ

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS I. A. TYSON (292)

PLATOON HIGH SHOOTER PLATOON HONORMAN

PRIVATE FIRST CLASS B. R. MACHTLOFF (337) PRIVATE FIRST CLASS I. A. TYSON INSTRUCTOR: CORPORAL V. A. FRANCOUNZUETA RECRUITED BY: SERGEANT R. D. BRANAM III

PFC	D. P. ADOPTANTE	PFC*	T. A. LEE
PVT	K. R. ALOKOA	PVT	S. L. LOPEZ
PVT	M. G. BARNES	PFC	R. D. LOUDERMILK
PVT	H. C. BARNETT	PFC*	B. N. LUNA
PFC	L. J. BASTIAN	PFC	B. R. MACHTLOFF
PVT	S. M. BIELAWSKI	PVT	B. E. MAURER
PFC	J. I. BLAKEMAN	PVT	T. B. MCCLEARY
PFC	W. R. BROWN	PVT	J. C. MEDINA
PVT	C. J. BULLER	PVT	T. B. MEEK
PVT	K. R. BURKHART	PFC	C. C. MERCIER
PFC*	I. L. CANTU	PVT	D. D. MOBLEY
PFC	T. E. CATHCART IV	PVT	T. W. MUNK
PFC	C. A. CAUDILLO	PFC	C. M. MUNOSRAMIR
PFC	K. P. CHARLEY	PFC	K. Z. NEVINS
PFC*	E. A. CHAVEZ	PVT	R. C. PURISIMA
PVT	A. B. CHROMAN	PVT	N. G. RODRIGUEZ
PFC	J. D. CONELLY	PVT	J. C. RUBIN
PVT	L. M. COTTON	PFC	J. K. SABLAN
PFC	G. W. COVARRUBIAS	PVT	I. S. SAFRANSKI
PFC	L. A. CUELLAR	PVT	R. T. SCHENK
PFC	A. C. DAY	PVT	L. Q. SCOTT
PVT	D. J. DEVAUGHN	PFC	J. C. SITSLER
PVT	M. S. ELLIOT	PVT	S. C. SMITH
PFC	E. ESTRADA	PVT	M. A. SNAIDER
PFC	A. M. FLORES	PFC	S. N. SNOW
PVT	B. A GARCIA	PVT	J. T. SYENS
PFC	J. GARCIA	PVT	X. TAYLOR
PFC	R. GARCIAGUTIERREZ	PVT	D. A. TAYLOR III
PVT	M. J. GARRETT	PVT	M. F. THOLLANDER
PVT	N. J. GIBBINGS	PVT	T. D. THOMAS
PFC	C. O. GOMEZ	PVT	R. C. THOMAS
PFC	S. M. HUMPHRIES	PVT	G. D. TOLKINEN
PFC	E. HUYNH	PFC	M. TORRESMORALE
PVT	J. M. ISKENIAN	PFC*	I. A. TYSON
PFC	K. A. JABLOWSKI	PVT	R. H. VARNER
PVT	E. M. JACKSON	PFC	M. VASQUEZ
PFC	S. W. JAMES	PFC	M. B. WALLER
PVT	Y. O. JERRY	PVT	C. D. WATSON
PFC	M. A. JIMENEZ	PVT	G. H. WENIG
PFC	J. M. JOLLEY	PVT	C. S. WIPPERFURTH
PVT	N. D. KLITZKE	PVT	B. T. WORTMAN
PFC	M. W. KHOEN	PFC	A. M. YEAROUT
PFC	K. P. LABRA	PVT	E. S. YOUSIF
		Meritorious Promotion	*

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.